

Privacy-Proof Your AI Technology

Leverage your privacy program to
enable your AI projects.

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Your Presenter



Aaron Shum
Vice President - Research
Security & Privacy

Privacy-Proof Your AI Technology

Agenda

AI Primer

Data Privacy Primer

Challenges

Solutions

Questions

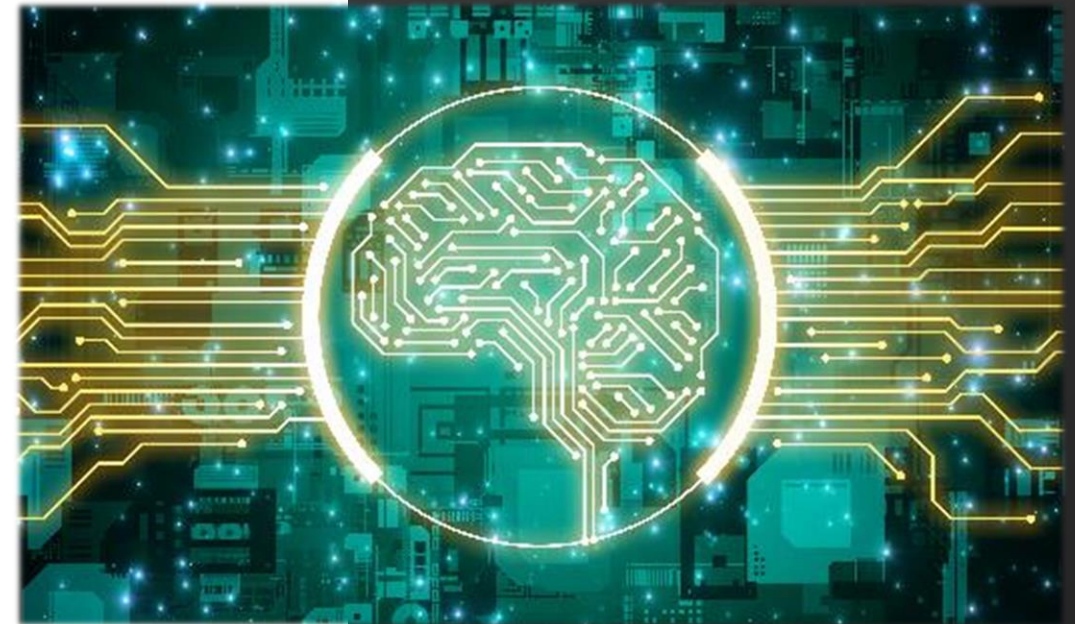
Let's start with AI Technology...

Advantages and applications of AI

Artificial Intelligence is no longer limited to sci-fi and big tech

- AI:
 - Enable machines to perform the **activities of humans**;
 - Enable machines to **think and reason as humans do**;
 - Enable machines to **think and work without relying on human reasoning**.
- One of the sub-sets of AI has become increasingly leveraged by larger organizations looking to build intelligent systems and capabilities from data; this is widely known as **machine learning**.

Three out of four C-suite executives believe that if they don't scale Artificial Intelligence (AI) in the next five years, they risk going out of business entirely.¹



¹Accenture: AI Built to Scale, 2019

Applying *General Artificial Intelligence*

There are many ways in which we can break down Artificial Intelligence, including the following four commonly known subsets.

Machine Learning

The use of algorithms and data to assist computers in learning tasks or performing functions, without necessitating specific programming parameters. There are many types of ML currently used, including:

- Supervised Learning
- Unsupervised Learning
- Reinforced Learning

Computer Vision

A discipline within AI that bridges the gap between computers and the external visual environment. The purpose of computer vision is to move beyond simply translating a group of pixels into a corresponding image, but to incorporate classification and segmentation of images. Social media companies' use of computer vision has been rampant in past years through facial recognition features.

Natural Language Processing (NLP)

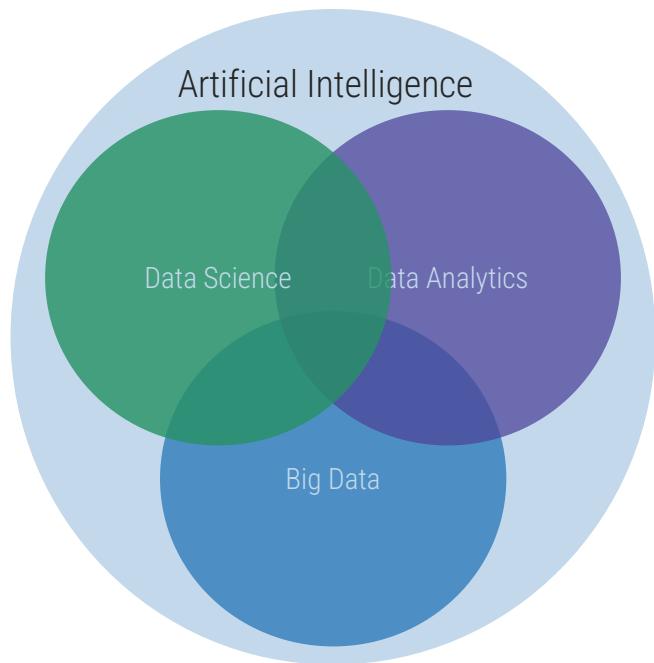
A subset of AI that involves the machine interpretation and replication of human language. NLP focuses on the study and analysis of linguistics as well as other principles of Artificial Intelligence to create an effective method of communication between humans and machines or computers.

Robotic Process Automation (RPA)

The focus of RPA is to drive business efficiency through automation of low-skilled, tedious operational tasks. The result is two-fold; business leaders can shift focus to high-effort, high-skills tasks, while simultaneously reducing the number of human errors that occur as a part of a supply chain. Organizations can leverage RPA as a part of **Intelligent Automation (IA)**, which includes the automation of multiple steps within a value chain.

Data (R)evolution

Data's role in organizational operations has continued to shift from simple analytics to complex predictive learning techniques.



Business Intelligence

Involves a set of strategies based in technology that enable in-depth yet broad-reaching analysis and assessment of current and historical business information/data to help business and IT leaders make effective, informed, strategic decisions.

Data Science

The study of data and the related actions of cleansing, preparing, and analyzing. The objective of data science is to derive a set of insights from large sources of data (unstructured and structured).¹

Big Data

High-volumes of data (unstructured and structured) unable to be stored centrally in one location. Often leveraged with the intent of providing insights and strategic guidance for future business processes.

Data Analytics

The science of assessing data in order to derive a conclusion or come to an analytical solution. Data analytics often draws on algorithmic processes in order to provide guidance regarding correlations that exist within the data set(s).

Artificial Intelligence

The Oxford English dictionary defines Artificial Intelligence as, "The theory and development of computer systems able to perform tasks normally requiring human intelligence, such as visual perception, speech recognition, decision-making, and translation between languages."

Operational augmentation through data

AI drives business value through analysis and insight

- AI focuses on driving improvements in **efficiencies** within operational processes that already **exist** in the business context.
- The proliferation of **Artificial Intelligence** is built on the collection and analysis of mass amounts of data and the ability to synthesize this data to create learning models.
- “Good” or effective AI requires data inputs that are **reliable, valid**, and of **high volume** to derive accurate and representative models.
- As a result, there exists a strong link between **AI** and **data science** and **data analytics**. However, this does not mean that the two fields are mutually exclusive.
- It is imperative that organizations looking to leverage AI within the context of their operations have a strong **understanding** of the data environment.
- This requires IT and business leaders to take a step back and reexamine the current environment from the perspective of “**what do we have, where is it located, and how can we use it?**” before leaping too far down the AI rabbit hole.

“It is a capital mistake to theorize before one has data. Insensibly, one begins to twist the facts to suit theories, instead of theories to suit facts.”

– Sherlock Holmes

Industry use-cases for AI

AI is no longer limited to tech companies; businesses globally have introduced AI technologies into their daily operating models.

Financial Services

- Fraud detection
- Regulatory compliance
- Automated customer service offerings
- Financing and loans
- Internal audit

Healthcare

- Diagnostics
- Clinical trials
- Improvements in patient experience
- Robotic assistance in surgical procedures
- Disease management

Retail

- Sales and CRM applications
- Customer recommendations
- Manufacturing
- Logistics and delivery
- Payments and payment services

Manufacturing

- Assembly line integration
- Supply chain management
- Automated QA
- Predictive maintenance

Info-Tech Insight

Learn from the ones who came before you. After you've identified your organization's data posture, examine the different use-cases based on your relevant operating industry. Evaluate how industry leaders have successfully and/or unsuccessfully integrated privacy-proof AI technology. Draw on both the beneficial outcomes and techniques to prepare your organization and weed out irrelevant or high-risk use-cases.

Industry Case Study: Financial Services

JP Morgan Chase

A major player in the financial services industry, JPMorgan Chase used a significant increase in its technology budget to take advantage of the unique ways that AI is leveraged in this industry:

- Contract Intelligence (COiN)
- Emerging Opportunities Engine (Predictive Analytics)
- Chatbots

Results

- Since introducing the Contract Intelligence (CoiN) chatbot in 2017, the business has been able to reduce manual review processes for commercial credit agreements.
- The success of the chatbot feature enabled reduction in service desk hours spent on responding to employee tech service requests.

JPMORGAN
CHASE & CO.

INDUSTRY
Financial
Services

SOURCE
[Emerj, imagination](#)

↓ 360,000

Hours per year spent on tasks such as interpreting commercial-loan agreements REDUCED through the COiN implementation. The COiN infrastructure leverages unsupervised machine learning, necessitating minimal human interaction throughout its lifecycle post-deployment.

↑ 7%

Increase in the company's per annum technology budget (9% of projected revenue) devoted to covering the cost of new tech initiatives (from 33% - 40%).

Industry Case Study: Retail



INDUSTRY
Retail

SOURCE
[EMERJ](#), [MarketingMag](#)

The North Face + IBM's Watson

Outdoor apparel brand The North Face integrated Expert Personal Shoppers (XPS) software, which leverages the well-known tech giant IBM's Watson for its eCommerce customer engagement capabilities. Watson's machine-learning **cognitive computing technology** has been used by retailers globally to help streamline the customer purchase experience.

Why? Online retailers face a large problem when it comes to the number of shopping carts that are left orphaned prior to purchase completion. The intention was that through an interactive UI and customized shopping experience, the rate of carts left unpaid for at the end of a shopper's journey would be vastly reduced.

The technology assisted customers in selecting the best jacket for their purposes, using a range of inputs including location, activity, and lifestyle preferences.

Results

Though the initial pilot program boasted click-through rates of 60% and sales conversions of 75%, the integration showed its infancy in errors such as the customer's final selected item not being available in the requisite size.



Source: [Emerj: AI Sectors Overview](#)

The above image shows the user interface leveraged by The North Face to streamline the customer experience through a set of qualifying questions that helped determine the ideal outerwear jacket.

Industry Case Study: Healthcare

INDUSTRY
Healthcare

SOURCE
[The University of Vermont, Quartz](#)

Vermont Conversation Lab

Machine learning and natural language processing were used in order to assess the conversation techniques used during both caregiver/doctor to patient conversations, as well as clinical consultations for palliative care patients.

Bob Gramling and a supporting team undertook the task of studying palliative care conversation patterns in efforts to better understand the impact of communication within the end-of-life patient journey. This included analyzing emotions conveyed in conversations, silence and moments of pause, and resulting reactions from patients. The intent of this study was to use AI to automatically detect the emotional connection that occurs between doctors and patients to better train medical professionals in the field of palliative care.

Results

The machine-learning project resulted in the collection of over 12,000 minutes of palliative care patient conversations, consisting of 1.2 million words from 231 patients. The NLP palliative care consultations project collected over 350 conversations from the Palliative Care Communication Research Institute.

\$34 billion

Revenue opportunity for the healthcare AI market by 2025.

\$8.6 billion

In projected revenue generated through the use of 22 healthcare AI tools by 2025.

- [Medical Image Analysis](#)
- [Computational Drug Discovery](#)
- [Healthcare VDAs](#)

The top three use-cases for healthcare AI.

Industry Case Study: Utilities

INDUSTRY
Public Sector

SOURCE
[Intel](#)

DC Water

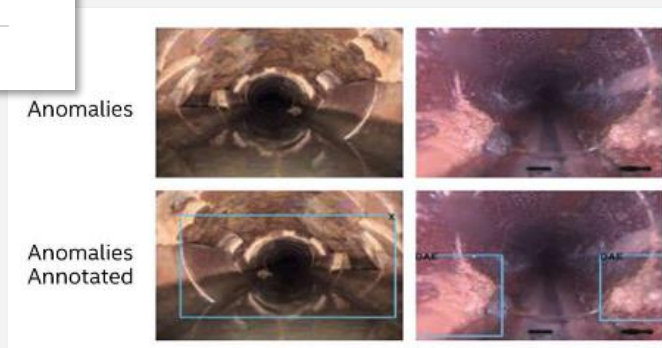
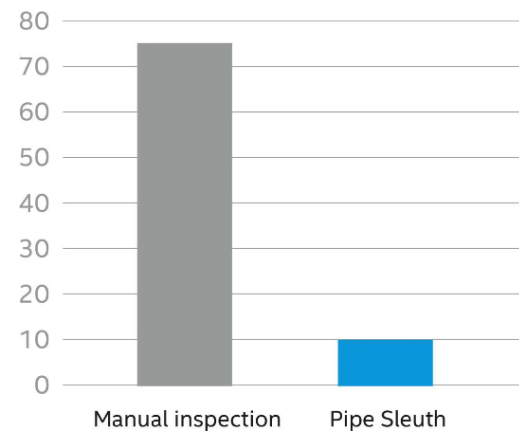
With more than 1,800 miles of sewer pipes under Washington, D.C., 701,000 residents and nearly 20 million annual visitors, the aged utility system dating back to 1810 is a challenging infrastructure to support. The standard inspection process is onerous and cumbersome, where operators use video recording to produce inspection logs and summary reports, flagging anomalies or problems for quality control staff to pore through in real-time, leading to errors due to staff fatigue from this manual process.

To solve this problem, DC Water worked with Wipro and Intel to develop an AI-based solution to develop Pipe Sleuth, a Computer Vision solution comprising of a machine learning model trained from 26,600 annotated image sources. Pipe Sleuth compares new pipe inspection videos with established anomalies to replace the previously manual process.

Results

The Pipe Sleuth implementation helps detect 50 anomalies in the wastewater utility infrastructure, with a plan to support additional anomalies to further save time, increase accuracy from human errors, reduce up to 50% in scanning costs and ultimate contribute up to 350% ROI over a three-year period.

Number of minutes needed to analyze 60 minutes of sewer pipe inspection video and generate a report



Questions / Discussions

What other innovative use of AI have you been considering?

What other areas of opportunity do you see with AI?

What other organizational benefits have you seen where AI played a key role?

About Data Privacy...

Privacy is all about personal data

When building a privacy program, focus on all personal data, whether it's publicly available or private. This includes defining how the data is processed, creating notices and capturing consent, and protecting the data itself. On the converse side, an effective privacy program also enables accessibility to information based on regulatory guidance and appropriate measures.

See examples of personal data in the below charts:

Traditional PII Personally Identifiable Information

Full name (if not common)

Home address

Date of birth

Social security number

Banking information

Passport number

Etc.

Personal Data Any information relating to an identified or identifiable person

First, middle (if applicable), last name

IP address

Email address or other online identifier

Social media post

Location data

Photograph

Etc.

Sensitive Personal Data Special categories of personal data (some regulations, like CPRA, expand their scope to include these)

Biometrics data: retina scans, voice signatures, or facial geometry

Health information: patient identification number or health records

Political opinions

Trade union membership

Sexual orientation

Religious or philosophical beliefs

Ethnic origin

The current state of privacy frameworks

A perspective on the proliferation of privacy law

Federal/National Privacy Regulation

GDPR

Cross-border data transfer safety, and data privacy rights of EU citizens

CCPA / CPRA

Consumer rights and consent to personal data use

PIPEDA

Privacy rights document for private sector organizations

Industry Privacy Regulation

HIPAA

National standard for privacy governance of health-specific documentation

GLBA

Federal law for financial institutions pertaining to customer data privacy

FERPA

Enforces data privacy and consent of students and their parents

Information Security Privacy Framework

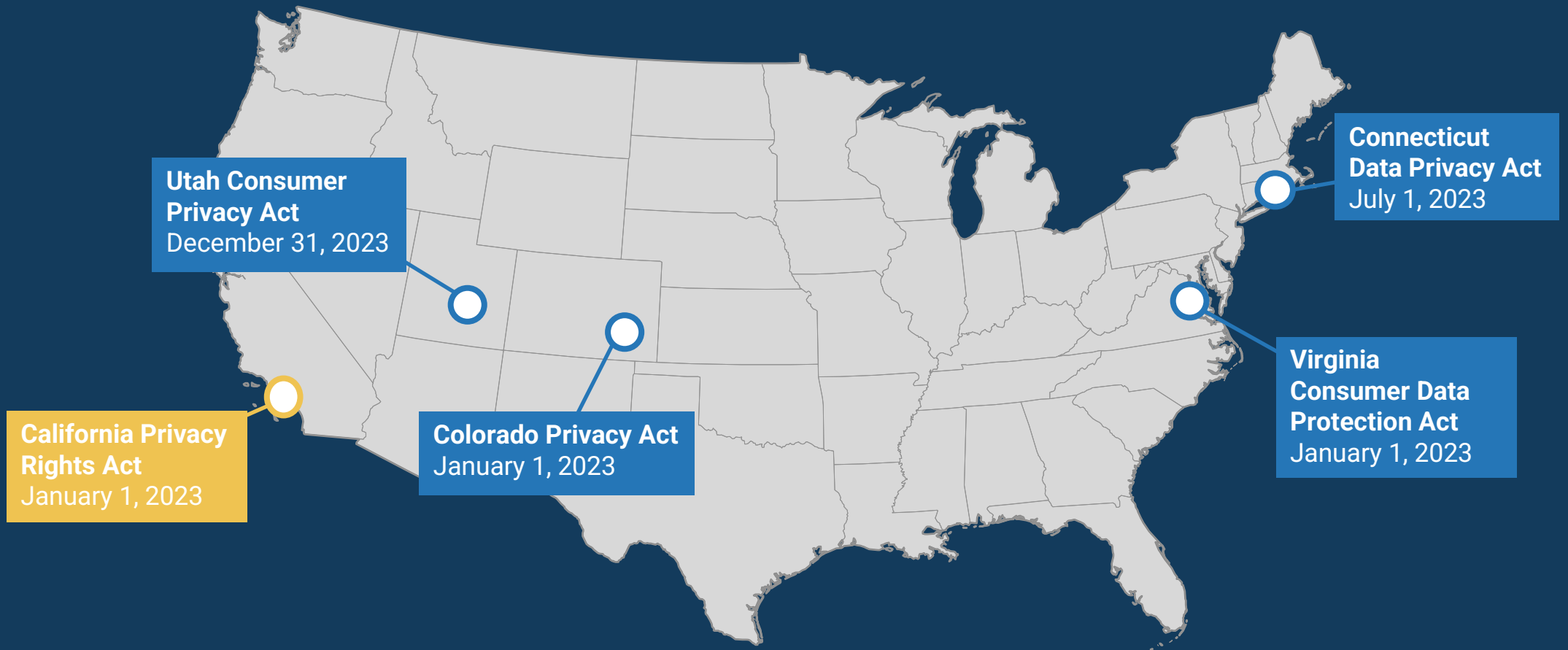
NIST Privacy Framework

Privacy framework mapped across five functional areas that encourages proactive privacy planning

ISO/IEC 27701

Operational controls mapped against GDPR articles for organization's specific compliance requirements

The US privacy landscape is changing



The US privacy landscape is changing

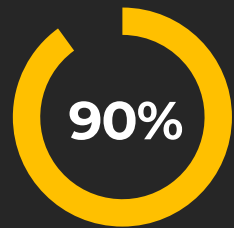


Federal Data Privacy Legislation
American Data Privacy and Protection Act
is coming...

What is CPRA and what does it mean?

The California Privacy Right Act (CPRA) is a state-wide privacy regulation passed in 2020 to supplant the California Consumer Privacy Act (CCPA). The CPRA takes effect on January 1, 2023, with a lookback period from January 1, 2022.

The CPRA introduces new concepts to data privacy in California. Concepts that draw the regulation closer to EU's GDPR, expand consumer rights, and close potential loopholes in the previous version of CCPA.



of companies that were required to comply with CCPA were unprepared in 2022.



What's new in CPRA

- ❑ Buying, selling, or sharing of >100,000 consumers or households (*addition of buy and share, increase from 50,000 to 100,000*)
- ❑ Businesses, contractors, service providers, and third parties

Business Scope

- ❑ Data minimization, data retention, and purpose limitation are now required for all businesses
- ❑ Privacy risk assessments and cybersecurity audits are now required

Data Governance

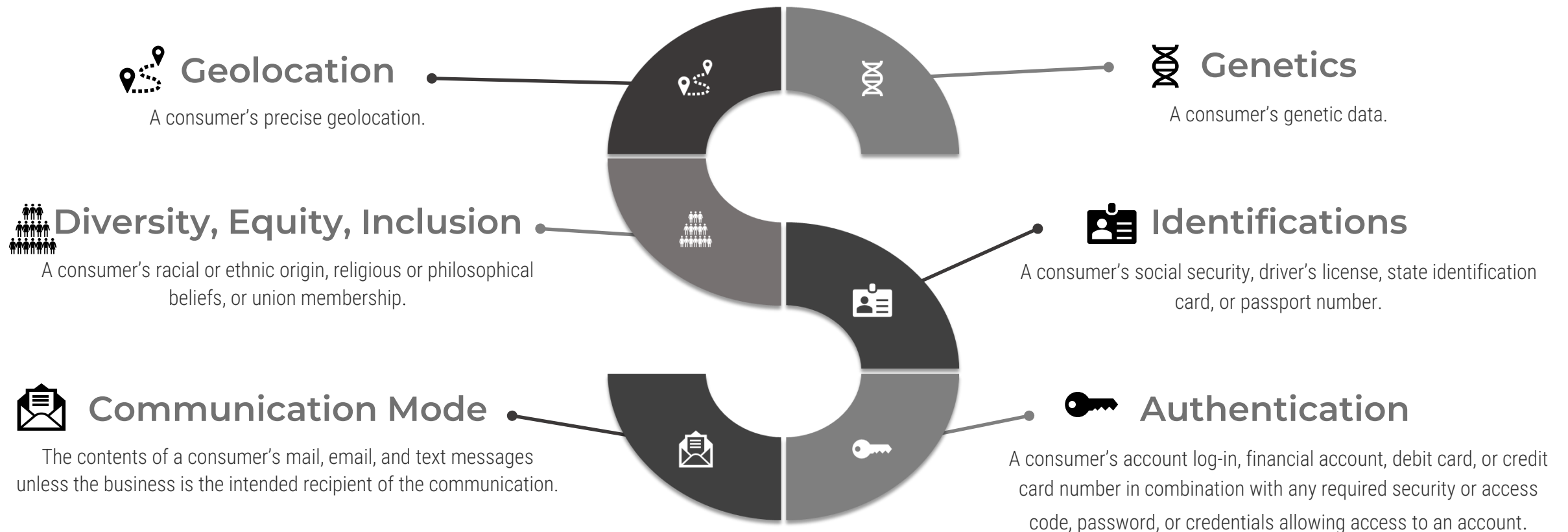
- ❑ Additional consumer rights
- ❑ Correct their Personal Information (PI)
- ❑ Limit the use of their sensitive PI, opt-out of the "selling" and "sharing" of their PI
- ❑ Access to information about automated decision making

Consumer Rights

- ❑ Automatic \$7,500 fine per violation involving children's data
- ❑ Consumers can now file complaint with a dedicated enforcement agency (CPPA)

Enforcement

Sensitive personal information – **NEW**



Question: which of these concern use of AI?

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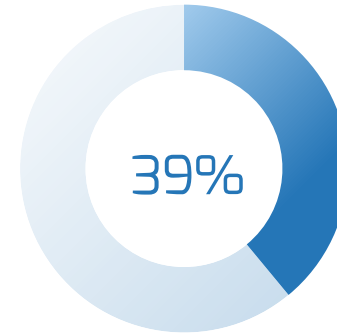
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Enforcement

Data privacy as a barrier to AI

The AI Integration vs. Data Privacy Regulation Debate

- ✓ Profiling
- ✓ Automating
- ✓ Minimizing
- ✓ Defined Period of Retention
- ✓ Transparency
- ✓ Right to Explanation
- ✓ Purpose or Intent
- ✓ Consent

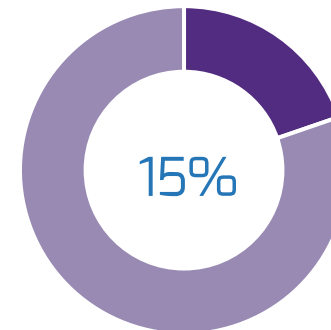
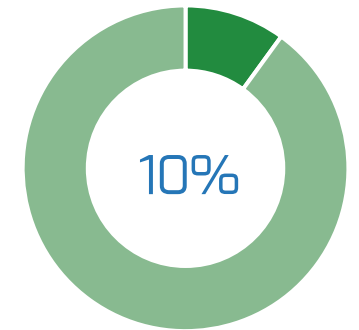


Of business leaders cite consumer concerns about privacy and use of data as a primary trust issue with respect to AI in a business context.

Source: Statista, [Trust Barriers related AI / Data Privacy](#), 2019

Of cybersecurity professionals surveyed cited elevated cybersecurity risks as a key obstacle to AI implementation.

Source: SANS Institute/Cylance, [Security Gets Smart with AI](#), 2019



Of the same surveyed professionals plan to use AI as a key enabler in regulatory compliance efforts.

Source: SANS Institute/Cylance, [Security Gets Smart with AI](#), 2019

Data Privacy versus Artificial Intelligence

AI vs. HIPAA

- HIPAA's regulations under "notices and consent" state that "Individuals must provide written authorization for use and disclosure of any PHI that is not for treatment, payment, or healthcare operations (or other reasons listed in HIPAA)."
- HIPAA only applies to a subset of healthcare providers and, as a result, significant amounts of health-related information and data is being collected and leveraged through AI without explicit consent.
- Organizations that process personal health information **not technically considered PHI** (i.e. fitness applications, genetic testing companies) and leveraging AI applications must take appropriate precautions to adequately protect data.

AI vs. EU GDPR

- Article 22(1) of the GDPR under "Automated Decision Making" states that **"The data subject shall have the right not to be subject to a decision based solely on automated processing, including profiling, which produces legal effects concerning him or her or similarly significantly affects him or her."**
- As a result, organizations leveraging AI technology must be able to validate and explain the process by which automated decisions are made to the respective data subjects.
- Article 6 of the GDPR outlines the requisite **six Lawful Bases for processing**; this must be defined for AI processes that leverage personal data.

AI vs. CPRA

- The CPRA restricts personal information collected by businesses to that which is **"reasonably necessary and proportionate to achieve the purposes for which the personal information was collected."** This limits **aggregation of personal data to be used in building AI models.**
- The CPRA allows businesses to collect personal information only for **"specific, explicit, and legitimate disclosed purposes"** that are disclosed in advance to consumers.
- Consumers now have the **right to access** information about how companies use **automated decision-making** technology. The CPRA allows consumers the **right to opt-out** of any automated decision-making processes.

Google Search:

“Artificial Intelligence and
Data Privacy”



Analyst Perspective

Effective data governance and data privacy strategy leads to well-designed AI implementation.



The AI versus data privacy debate

An increase in the commoditization of data has resulted in heavy scrutiny around the use of personal data as a part of developing Artificial Intelligence technologies.

Data Privacy

- Encourages principle of **data minimization**: collecting and retaining the least amount of personal data possible.
- Enforces ownership and jurisdiction over data to the data subject rather than the enterprise.
- Establishes clarity and certainty around data subjects knowing all potential uses of their personal data.

- Intelligent optimization of existing business processes.
- Protection of data subjects' personal data.
- Improved brand reputation.
- Explainable, transparent, privacy-proof business process efficiencies.

Artificial Intelligence

- Built on the ability to leverage as much data as possible in order to increase accuracy and relevance of the model.
- Favors the organization's business intelligence and data strategy as the decision makers around use of data.
- Promotes a vast number of potential permutations of data elements as well as objective outputs.

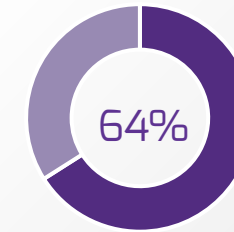
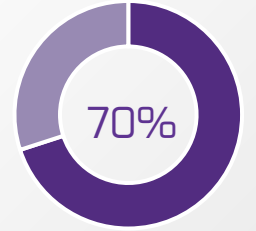
“As artificial intelligence evolves, it magnifies the ability to use personal information in ways that can intrude on privacy interests by raising analysis of personal information to new levels of power and speed.”

[Source: Brookings – Protecting privacy in an AI-driven world](#)

Your challenge

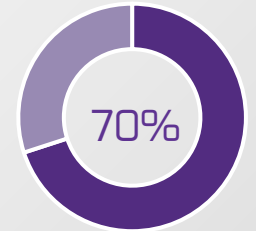
- Develop a set of relevant use-cases for AI implementation based on the industry and nature of the organization's business
- Eliminate inefficiencies by streamlining less-skilled tasks through use of AI
- **Retain trust of workforce through ethical AI implementation**
- Create or revise the current data governance structure within the context of the business
- Align the data-privacy requirements of the organization with the scope of the external regulatory environment
- Ensure that data privacy becomes a standard pre-planning process involved in all technology implementation projects

Of surveyed US workers have a positive outlook on the integration of AI technologies in their workplace



Of this surveyed group believes AI will make them more efficient in their specific job functions.

Of these employees trust their employers' ethical use of AI



Source: [Cision on Genesys Survey](#)

“As artificial intelligence evolves, it magnifies the ability to use personal information in ways that can intrude on privacy interests by raising analysis of personal information to new levels of power and speed.”

Cameron Kerry

Explainable AI (XAI)



“The ‘black box’ problem that plagues AI — our inability to peek inside exotic neural networks and understand how they work — represents one of the most urgent moral and business imperatives of our time.”

Sheldon Fernandez, CEO/Founder of DarwinAI

- XAI solutions should aim to:
 - Maintain objectivity in the chosen approach to evaluation
 - Inspect actions taken by AI technologies to arrive at decision output
 - Maintain accuracy in prediction models for future reference
 - Promote traceability in how models come to decisions
 - Apply discretion in level of explainability in models depending on the volume and sensitivity of data processed and magnitude of the output decision

Making AI explainable for data privacy

With the right framework, data privacy and AI can peacefully coexist

"The future of AI lies in enabling people to collaborate with machines to solve complex problems. Like any efficient collaboration, this requires good communication, trust, and understanding."

Freddy Lecue, Explainable AI Research Lead – Accenture Labs

ICO Framework: explaining decisions made with AI

The ICO and the Alan Turing Institute's release provides organizations with a set of steps to better understand the effects and privacy implications of AI-assisted services or products.

- 1 The Basics of Explaining AI
 - *Legal framework*
 - *Benefits/risks*
 - *Principles*
- 2 Explaining AI in Practice (Tasks)
 - *Data collection/prioritization best practices*
 - *Build the system*
 - *Prepare to deploy*
 - *Present the explanation*
- 3 What Explaining AI Means for the Organization
 - *Roles and functions for explaining AI*
 - *Policies, procedures, documentation*

Source: [ICO – Explaining Decisions Made with AI](#)

Case Study: Nvidia leads by example with privacy-first AI

Nvidia

Leading player within the AI solution space, Nvidia's Clara Federated Learning provides a long-awaited solution to a privacy-centric integration of AI within the healthcare industry.

The solution safeguards patient data privacy by ensuring that all data remains within the respective health-care provider's database, as opposed to moving it externally to cloud storage. A federated learning server is leveraged in order to share data, completed via a secure link. This framework enables a distributed model to learn and safely share client data without risk of sensitive client data being exposed and adheres to regulatory standards.

Clara is run on the NVIDIA EGX intelligent edge computing platform. It is currently in development with healthcare giants such as the American College of Radiology, UCLA Health, Massachusetts General Hospital, as well as King's College London, Owkin in the UK, and the National Health Service (NHS).

Nvidia provides solutions across its product offerings, including AI-augmented medical imaging, pathology, and radiology solutions.



INDUSTRY
Technology
(Healthcare)

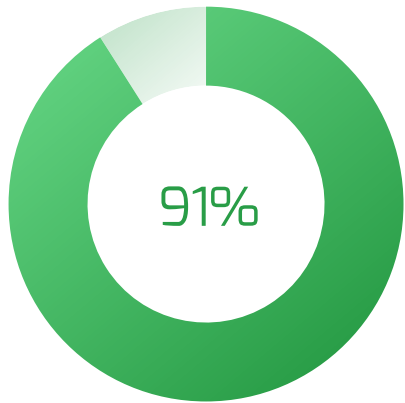
SOURCE
[Nvidia](#), [EWeek](#)

Personal health information, data privacy, and AI

- Global proliferation in data privacy regulations may be recent, but the realm of personal health information is most often governed by its own set of regulatory laws. Some countries with national data governance regulations include health information and data within special categories of personal data.
 - **HIPAA** – Health Insurance Portability and Accountability Act (1996, United States)
 - **PHIPA** - Personal Health Information Protection Act (2004, Canada)
 - **GDPR** – General Data Protection Regulation (2018, European Union)
 - **CPRA** – California Privacy and Rights Act (2023, California)
- This does not prohibit the injection of AI within the healthcare industry, but it calls for significant care in the integration of specific technologies due to the highly sensitive nature of the data being assessed.

Integration: How business and IT leaders see AI within the context of their operations

The rapid proliferation of AI is met with trepidation as organizations carefully examine the challenges associated with implementation.

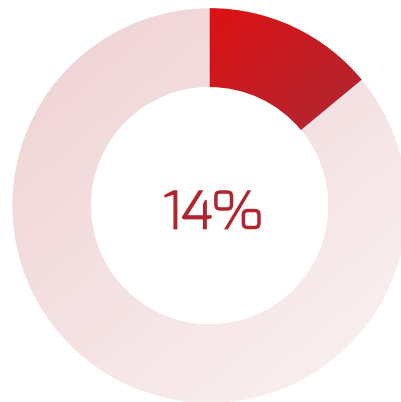


Of over 700 surveyed C-suite executives, **believe that AI will enable them to outpace their competitors** in coming years.

Source: [Forbes Insights](#)

Of this same group of executives believe their data is ready and available organization-wide.

Source: [Forbes Insights](#)



Data Strategy drives AI readiness.

Only 12% of executives state their organization currently has, and is executing, a company-wide data strategy. Challenges to data strategy development only delay the ability to scope down and adapt AI technology to fit the needs of the organization.

Info-Tech Insight

Data first, AI second. Effective AI implementation is built on a simplified and consistent approach to managing company data.

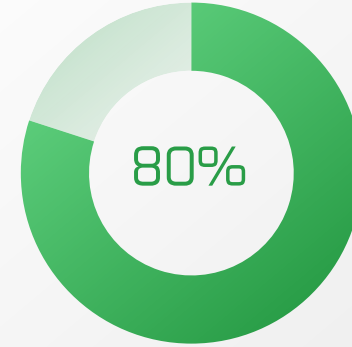
Data governance as an enabler of AI

Integrity, quality, and security of data are key outputs of data governance programs, as well as pre-requisites for effective AI.

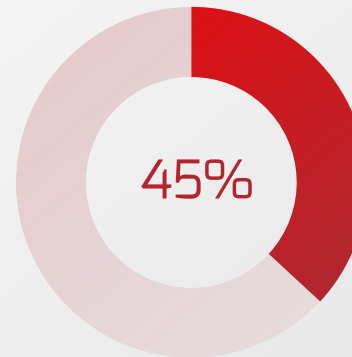
Data Governance in Action

Canada has recently established the Canadian Data Governance Standardization Collaborative governed by the Standards Council of Canada. The purpose of which is multi-pronged:

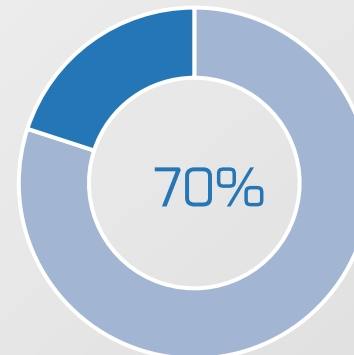
- Examines the foundational elements of data governance (privacy, cybersecurity, ethics, etc.)
- Lays out standards for data quality and data collection best-practices
- Examines infrastructure of IT systems to support data access and sharing
- Builds data analytics in an effort to promote effective and ethical AI solutions



Of surveyed C-suite executives believe that 40% or less of their enterprise data is available for sharing



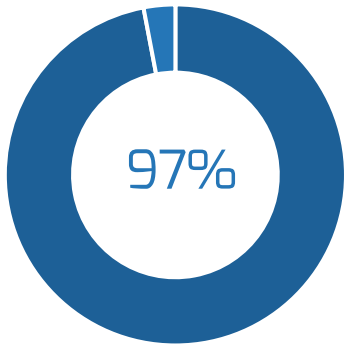
Of these same execs promote the need for a “comprehensive, enterprise-wide” approach to data strategy and data governance



Consider data governance to be a significant work-in-progress, while 48% say data management is properly scaled for AI adoption.

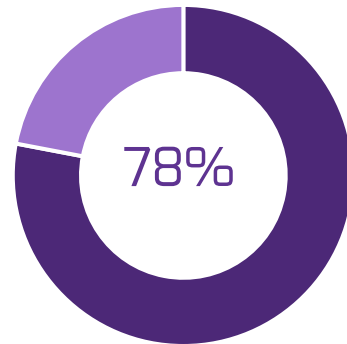
Build a successful relationship between data privacy and AI

Common wisdom does not favor data privacy and AI coexisting, while a data privacy program strategy is integral in ethical and transparent AI.

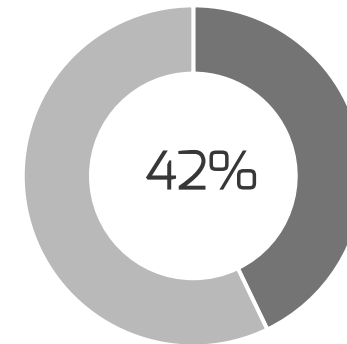


Of organizations are looking to increase budget allocations to data privacy initiatives.

Source: [FTI Consulting](#)



Of these same organizations believe that “the value of data encourages organizations to seek compliance” – this means increasing spend in areas of data privacy strategy.



Aim to develop a “clear, consistent set of data privacy standards across their organizations” in preparation for privacy law compliance.

Info-Tech Insight

Privacy-first frameworks are not just for compliance; they span the spectrum of your operating environment and home in on areas where personal data exists within the organization – a foundational necessity for ethical AI implementation. A privacy framework gives you the insight and awareness to take AI and right-size it based on the current operating environment, regulatory implications, and intended future state.

Identify the business data inputs for a privacy-proof integration

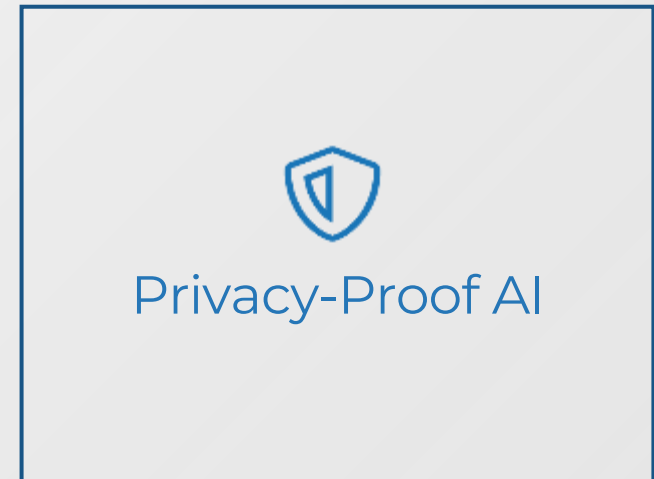
“Garbage in, garbage out” dictates that high-quality data breeds effective AI integration


Data Governance

+


Data Privacy

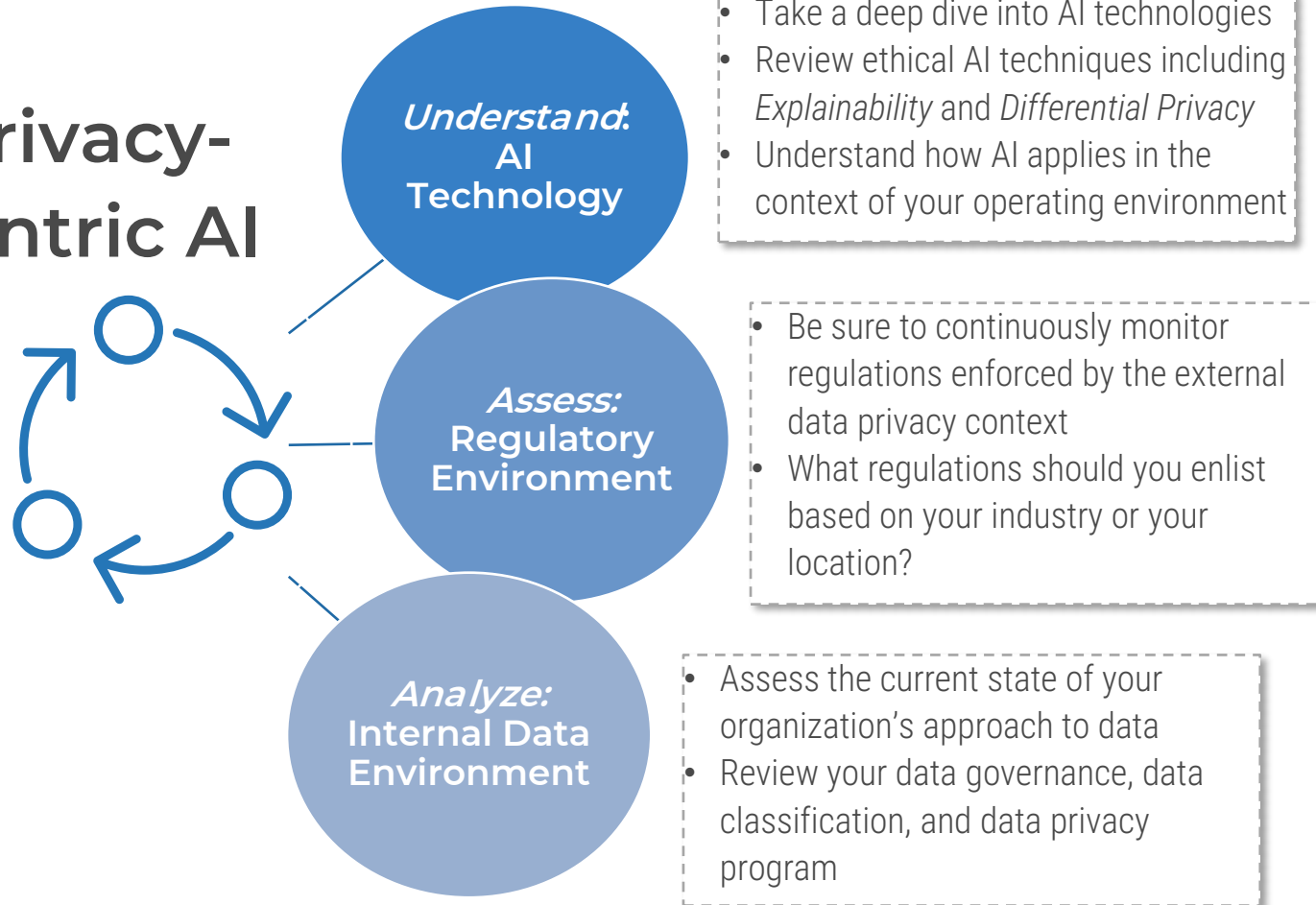
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Info-Tech's approach

Take a privacy-first approach to AI evaluation and implementation.

Privacy-centric AI



IT The Info-Tech difference:

1. Understand AI from a data privacy lens
 - Get a grasp on how AI technology can elevate operations
 - Assess how the proliferation of data privacy regulations will impact your organization
 - Identify both your AI technology and data privacy program drivers
2. Identify the business posture
 - Delve into the applications of various types of AI across industries
 - Assess use-cases that apply to the context of your organization
 - Review your current data governance approach

Connect the pieces of your data privacy foundation

Review Info-Tech's research in the following domains to finalize your organization's data posture.

1. Data Governance

- Build a collaborative data governance plan
- Develop the data governance implementation roadmap
- Drive the data governance program

2. Data Privacy

- Collect privacy requirements
- Conduct a privacy gap analysis
- Build the privacy roadmap
- Implement and operationalize

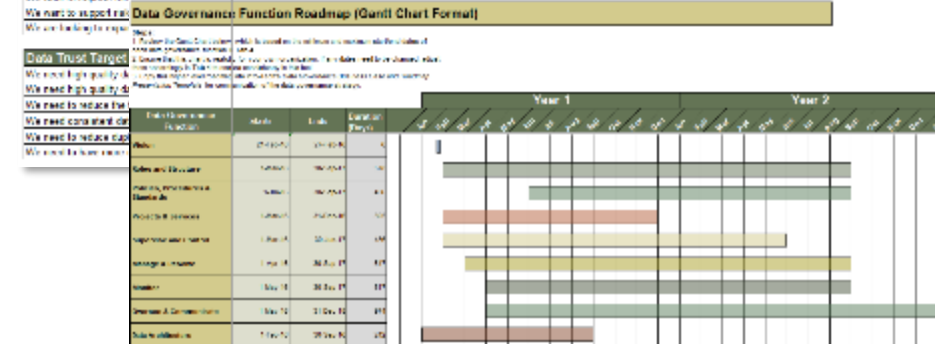
Data Governance Requirements Gathering tool

Identify Data Governance Requirements

Indicate the level of importance for each of these subject areas with respect to your organization, industry, and geography. Use the drop-down list to select your answer based on the scale below:
 1 - Not important, 2 - 3 - 4 - 5 - Very important

Business Strategy and Operations	Scale
We are introducing a new business strategy, a set of activities	5
We are looking to expand our business model	5
We face a lot of competition in our industry and need to find new strategies to gain a competitive advantage	5
Our company is looking into possible mergers and acquisitions	5
We are implementing new systems into our IT environment (ERP, CRM)	5
We want to provide better customer service and reduce customer attrition	5
We want to expand in new areas and geographies	5
We want to improve the productivity of our employees and reduce operational inefficiencies	5

[Data Governance Initiative Planning and Roadmap tool](#)



Privacy Framework tool

Privacy Framework

1 - Not important, 2 - 3 - 4 - 5 - Very important

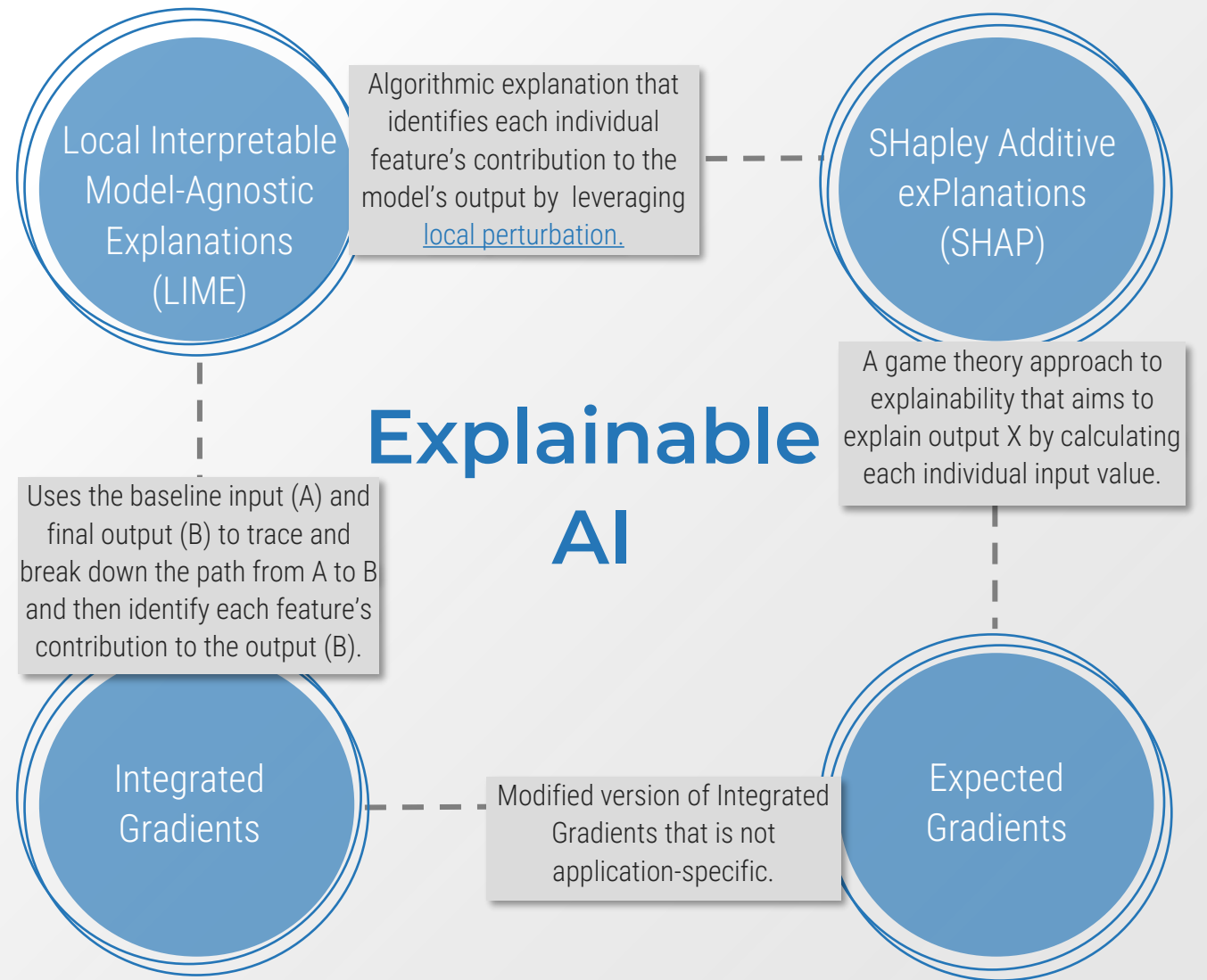
Area	Current State	Target State	Priority	Impact	Effort	Resources	Timeline	Dependencies
Privacy Policy	Not updated	Updated	High	Medium	Low	Legal, Marketing	Q3 2024	Legal Review
Data Collection	Manual	Automated	High	High	Medium	IT, Legal	Q4 2024	IT Integration
Data Retention	Indefinite	Defined	Medium	Medium	Low	IT, Legal	Q1 2025	IT Configuration
Data Security	Basic	Advanced	High	High	Medium	IT, Security	Q2 2025	Security Audit
Data Access	Restricted	Controlled	Medium	Medium	Low	IT, HR	Q3 2025	Access Review
Data Breach Response	Ad-hoc	Formalized	High	High	Medium	IT, Legal, PR	Q4 2024	Incident Response Plan
Data Privacy Training	None	Annual	Medium	Medium	Low	HR, Legal	Q1 2025	Training Content
Data Privacy Audits	None	Annual	High	High	Medium	IT, Legal	Q2 2025	Audit Firm
Data Privacy Impact Assessments	None	Required	High	High	Medium	IT, Legal	Q3 2025	Assessment Framework
Data Privacy Officer	None	Appointed	High	High	Low	HR, Legal	Q4 2024	Role Definition

Explainability's role in privacy-proofing AI

Explainable AI aims to eliminate the opaque “black box” that has become an accepted feature of AI.

Accuracy vs. Predictability

In general, the more accurate a machine-learning model's output is, the more predictable it is. To improve level of accuracy, a larger data set is needed. While this is beneficial for larger neural networks facilitating complex decision-making tasks, it does not lend itself well to application in a heavily regulated environment and opens the organization in question up to transparency concerns.



Source: [Dark AI And The Promise Of Explainability, Medium](#)

Integrate XAI to comply

Federal and state-level data privacy and protection regulations, including the GDPR and CPRA, call for organizations to provide transparency around how automated decision-making solutions arrive at their outputs.

The CPRA added a new definition of "profiling," giving consumers opt-out rights with respect to businesses' use of "automated decision-making technology,"

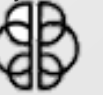
VS.

"If AI is required to be explainable, then we are explicitly limiting the science to merely human-level performance. [...] This massively shortchanges the technology and shackles an otherwise powerful technology."

– Byron Reese

AI Platforms with Explainability

[DarwinAI](#) – "AI building AI" tech company that leverages proprietary Generative Synthesis platform to demystify deep learning neural networks.



[Diveplane](#) – Provides automated AI-powered business solutions across finance, healthcare, supply chain, real estate, and defense.

[KYNDI](#) – AI platform for government, financial services, and life sciences that aims to improve productivity of skilled workers.



[simMachines](#) – Focuses on AI solution delivery in the areas of fraud prevention, marketing, identity management, media, finance, and retail.

[Digite](#) – Provides AI solutions for project management across industries.

[Stratyfy](#) – Financial services solutions that mitigate bias through machine-learning techniques.



[fiddler labs](#) – Provides solutions that understand, analyze, validate, and monitor AI predictions, behavior, compliance, and performance.

[Maaind](#) – Neurotech company whose solutions promote cognitive improvements.

[Tachyum](#) – Universal processor for data center, AI, and HPC workloads.

Understanding differential privacy

Differential privacy plays a crucial role in ensuring AI technology does not cross ethical boundaries when it comes to data processing.

“Differential privacy makes it possible for tech companies to collect and share aggregate information about user habits, while maintaining the privacy of individual users.”

[The Conversation](#)

¹ Source: Differential Privacy: [A Primer for a Non-Technical audience](#)

Algorithmic Impact Assessment (AIA)

Perform an Algorithmic Impact Assessment (AIA) to validate the accountability of deployed AI technology's algorithmic decision.

The screenshot shows the Government of Canada's Algorithmic Impact Assessment (AIA) tool interface. At the top, there is a header with the Canadian flag and the text "Government of Canada" and "Gouvernement du Canada". Below this is a dark blue bar with the title "Algorithmic Impact Assessment" in white. A breadcrumb trail shows "Home > Open Government". The main heading is "Algorithmic Impact Assessment". A light blue information box contains the text: "Information In the AIA is only stored locally on your computer, and the Government of Canada does not have access to the information you place into the tool. If you wish to keep your work, please save the data locally for future use." Below this is a file upload area with a "Browse..." button. The version "Algorithmic Impact Assessment v0.8" is displayed. A progress bar shows "Page 1 of 9". At the bottom, a green bar displays "Project Details" and a table of scores:

Impact Level:	Current Score: 0	Raw Impact Score: 0	Mitigation Score: 0
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Info-Tech Insight

Define the objective. AIAs are powerful tools in establishing transparency in areas that were previously opaque. It helps to define what objective your organization aims to achieve in conducting an AIA, for which data subject group, and across which systems.

Data Protection / Privacy Impact Assessment (DPIA / PIA)

Understand the importance of the Data Protection Impact Assessment tool in validating high-risk data processing activities.

A Threshold Assessment determines whether or not a DPIA is necessary.

- A Data Protection Impact Assessment (DPIA) is used to assess how much private data will be affected by planned processing activities.
- The GDPR and CPRA require that a DPIA be performed.
- A DPIA ensures that data-processing activities are both compliant with data protection regulations and that data processors are cognizant of the risks surrounding the processing of personal data.
- Info-Tech's DPIA tool can be completed in a *lite* or *full* version based on the nature of the process.
- Involve the process owner (*Project Owner*) as well as a third-party stakeholder (*Project Reviewer*) throughout the assessment for oversight and validation of results.

Do I need to do a DPIA?

After describing the processing activity at a high level, such that it can be understood by any member of the organization, answer each of the questions as they appear, using the drop-down menus. If additional information is needed to answer a question, select the "Unsure" option from the drop-down menu and read the information that appears in the "More Information" box. Please note, each question must be answered with a "Yes" or "No" before moving on to the next question. The "Unsure" option only allows to return this choice.

Once you are done, view the "Final Recommendation" box to see Info-Tech's recommendation, a risk score (out of 10) for this processing activity, and the article from GDPR that was related to the given recommendation. This risk score is calculated based on your answers to the questionnaire.

Project Overview	Final Recommendation	Risk Score (1/10)
Briefly describe the project, include project goals, any specific purposes for data collection, and the type of processing that will be used on collected data. <small>This is sample text for the description of the processing activity.</small>	Fill out the questions below	?

Answer each question when it becomes visible. ⌵ Dismisses ⌵

Does this processing attempt resemble another data processing activity for which a DPIA has already been performed? More Information

Data Protection Impact Assessment

For Project Owners: First, select whether a Lite or Full DPIA will be completed. The begin to complete the forms below by answering each question about the processing activity. For each question, provide your answer and identify any risks that may exist. Assess the risk and identify how it will be mitigated or if it will be accepted.

For Reviewers: Once the project owner(s) has completed the tool, use the right-most drop-down menus to state whether the mitigations are sufficient or insufficient. If the mitigations are insufficient, provide recommendations to the project owner(s) so that they can make the mitigations sufficient or explain why it will not be possible for the mitigations to become sufficient. Once done or done, provide your final adjudication at the top of the tool.

DPIA Maturity:	Full	Reviewer's Adjudication	Undecided
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1	Provide a short description of the activity. <small>What are you planning to do? What is the activity designed to achieve/address? Why are you doing it? What is the context? What is the value?</small>	Reviewer's Verdict Undecided
2	How would you categorize the business purpose of the activity? <small>What are you using the data for? How necessary is the activity in relation to the purpose? Could a processor have reasonably expected the data and/or the context of the collection of the personal data that processing for the purpose could have been?</small>	Reviewer's Verdict Undecided
3	Compare the nature, scope, context, and purposes of the processing to any similar to the processing for which a DPIA has already been carried out. <small>Has anything changed since the last DPIA was completed?</small>	Reviewer's Verdict Undecided
4	Identify the legal basis for the processing activity.	Reviewer's Verdict Undecided

A DPIA validates whether or not the processing activity is valid based on a set of qualifying questions and criteria.

Key Insights



Take a privacy-first approach.

Data privacy first, AI second. Your organization's internal and external environment impact not only the integration of AI-based technology, but also govern the approach to data privacy. By understanding your data privacy environment, you lay the foundation for a streamlined AI implementation.

Assess the changing landscape.

AI is rapidly evolving and continuously changing. So, too, is the external privacy environment as we shift toward an increasingly aware data privacy culture. Be aware of the changing AI and privacy landscape, which takes into account both the **external, industry implications**, and **data privacy regulations**, as well as the **internal drivers from a tech and privacy perspective**.

Look before you leap.

Know where you are before you dive head-first into the AI pond. **Establish your privacy posture, including data governance and a privacy program strategy**, as these will both heavily dictate the success and potential shortcomings of any future AI technology implementation projects. Look to fellow industry players to glean examples of effective, privacy-proof AI integration.

Be precise.

Narrow down the potential ways AI can improve existing operations in your environment in order to drive efficiencies.

Govern your data.

Know your data and governance environment before you act. Scope what potential data will be impacted and ensure that the appropriate mitigating controls are in place.

“When it comes to technology and policy, policy will always lag and form a gap. AI is a dramatic example of this. Ethics is the bridge that can be used to navigate this gap and ensure that trust of these technologies is possible.”

– Kabir Barday, CEO OneTrust

Determine your data posture for AI

Govern your data

With a strong framework around where data exists within the business, who handles it, and for what processes and purposes, you move from a “present-day” perspective of data’s role in AI to a “future outcome” outlook. The business and IT are well-positioned to know the parameters around the data sets involved or pulled on, including potential privacy implications.

Inject privacy and data protection

Privacy-proof AI breeds ethical AI implementation. Beyond staying on top of industry-specific and jurisdictional regulations, continue to apply Privacy by Design and/or Data Protection by Design principles when assessing AI technologies. Aim for transparency and explainability in the implementation outline.

Assess industry use-cases

With an understanding of the different AI technologies used within your industry, including their frameworks and outputs, you can build the use-case that best applies to the current operating context and future strategic objective of your organization. Identify opportunities for innovation as well as straightforward process improvements that drive efficiencies.

Thank You!

Questions?

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